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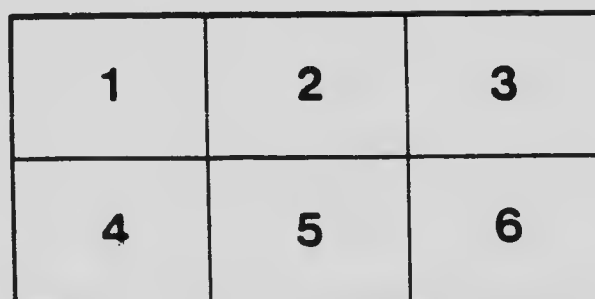
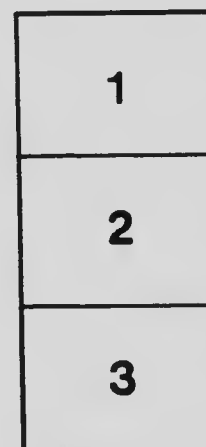
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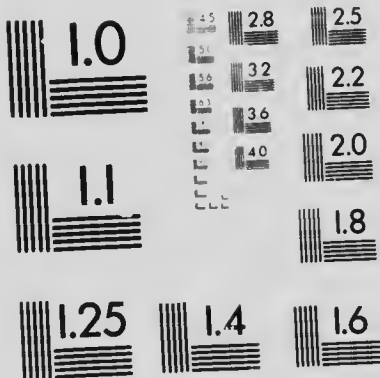
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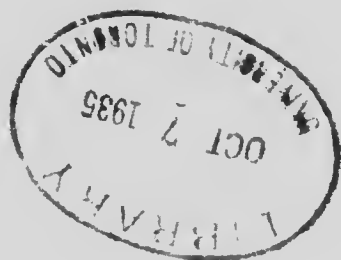
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TORONTO GENERAL HOSPITAL





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STATEMENT

MADE BY

MR J. W. FLAVELLE

CHAIRMAN OF THE BOARD OF TRUSTEES
TORONTO GENERAL HOSPITAL

THURSDAY, JUNE 19TH, 1913, ON THE
OCCASION OF THE FORMAL
OPENING OF THE NEW
HOSPITAL BUILDINGS
ON COLLEGE ST.
TORONTO



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IN September, 1818, the Crown set apart the following Lands in the Town of York as a Hospital reservation, and placed them under the care of three Trustees:

- 6 acres on the West side of Church Street;
- 6 acres North of King and West of John Streets;
- 1 acre corner of King and York Streets;
- 380 acres running North from the water front between Parliament Street and the River Don.

Of these lands, the present Trustees of the Toronto General Hospital hold the 6 acres on King and John Streets, the 1 acre on the corner of York and King, and scattered blocks of the 380 acres between Parliament Street and the Don, one of which is the block occupied by the present old General Hospital.

In 1820, the building of the first General Hospital upon the King and John Streets property was commenced, and later there appeared the following item: "With the sum of £4,000, sent from England, the Hospital was built in Toronto, extending inestimable benefits to the poor and afflicted."

In 1853, a determination was reached to construct a new Hospital, and, as the King and John Streets property had become valuable for business purposes, and could be leased for a yearly rental which would help to provide funds for the main-

tenance of the new establishment, it was decided to vacate the old Hospital site. From "The Toronto Leader," of that time, we learn that "the site selected for the new Hospital covers some 7 acres East of Parliament Street."

In 1854, the central building of the new Hospital was completed, funds for its erection being secured through the sale of debentures for \$60,000.

In 1868, the Trust was so embarrassed through insufficient means for maintenance, that the Hospital was closed, but in 1869 was re-opened upon receiving a small grant from the City of Toronto.

In 1877, Messrs. Cawthra, Gooderham and Worts provided the cost for the Western division of the main building.

In 1882, through subscriptions received from private citizens, the Women's Pavilion was erected.

In 1904, upon the request of the then five Trustees, the Trust was transferred to a new and larger Board, who were selected by the Government of the Province, the Governors of the University, the Council of the City of Toronto, and the Benefactors of the Hospital. The new Board thus formed has twenty-five members, who, since that date, have been responsible for the administration of the Hospital.

A decision having been reached to build a new Hospital, the Trustees followed the course taken by the Board of 1853, and decided to change the location. The site selected is the one upon which the present buildings have been erected.

The first plan provided for the purchase of half the block of land, and the erection of a 400-bed Hospital. Later, a decision was reached to buy the entire block—about nine acres—and to construct a set of buildings accommodating between 650 and 700 patients, with a corresponding increase in equipment, with accommodation for additional Nurses, Resident Physicians, Surgeons, and Servants. It is this larger Hospital, occupying the full block, which His Honour the Lieutenant-Governor has now officially opened, and which you will presently inspect. It has a capacity of 670 beds (300 more beds than in the old Hospital), an increased capacity daily for 400 in the Out-Patients' Building, and a completely equipped

Emergency Hospital, for which there is no provision in the old buildings. There is greatly increased accommodation for Nurses, Servants, and Resident Doctors. The accommodation in the wards, and the equipment in every Department, is incomparably better than in the old Hospital. The Trustees are advised by men from leading centres in the United States, from Great Britain, and from distant British possessions, whose expert opinion upon hospital buildings and equipment commands international respect, that this Hospital is worthy in every way, and is equal in general physical efficiency to the best establishments in any country in the world.

All the buildings which have been constructed, and the grounds in connection with them, with the exception of one self-contained unit the Private Patients' Building, costing \$350,000—are for the sole benefit of the public ward patients, who represent the sick poor of the City and Province.

It was estimated that \$1,800,000 to \$2,000,000 would be required to carry out the original and smaller plan. The completion of the larger has resulted in an expenditure of \$3,450,000. The increase is chargeable to the enlarged capacity of the General Hospital, the increased size of the site, the addition of an Emergency Hospital, and the higher cost of all material and labor, as compared with 1904, when the first estimate was made.

The Trustees conceived it to be a duty to restrict the expenditure upon exterior decoration to as small a sum as would be consistent with their obligation to give the buildings an appearance worthy of the City and the locality chosen. In selecting building material, three courses were open to use plain grey or red brick, or red brick with cut stone trimmings, or a special brick possessing distinctive character. The Architects advised against plain grey brick as being too cold in such a mass; against plain red brick as producing a set of factory buildings in appearance, and they hesitated to recommend red brick with cut stone trimmings because of the increased cost, and the delay during building through slow delivery of stone. Experiments were made in burning special brick, and the Architects secured such results that they recommended the Trustees to choose the brick which you now see in the

buildings, at an additional cost of \$75,000 more than if plain grey or red brick had been used, and which is a smaller additional cost than if red brick with cut stone trimming had been used. The Trustees believe they were wisely advised by the Architects, and that the brick used has lent a distinctive character to a plain building, giving fine color and appearance.

This enterprise has been notable for the public spirit displayed by the citizens of Toronto in the character of the support given. Mr. Cawthra Mulock early established a new standard of hospital giving in this city by his offer of \$100,000 for an Out-Patient Building. The Trustees of the Massey Estate later gave a similar sum. Senator Cox and his family, and two intimate personal friends, have borne the cost of the Nurses' Home, and have presented it to the Trustees as a memorial to Margaret Cox. Mr. J. C. Eaton established a fitting memorial to the memory of his father in bearing the cost (exceeding \$300,000) of the building containing the Surgical Wards of the Hospital, as well as the complete equipment for the Operating Theatres, and more recently has subscribed a further sum of \$50,000 to help the Trustees with the general building fund. An anonymous giver has subscribed \$300,000 toward the General Building Fund. Two maiden ladies—Miss Agnes and Miss Jane Shields—now deceased, through the good offices of Dr. N. A. Powell, became interested in the Hospital, and, after making some minor gifts to other institutions, left the entire balance of their estate (estimated to have a value of between \$100,000 and \$140,000) to the Trustees of the Hospital for the erection, equipment and maintenance of an Emergency Hospital, as a memorial to their brother, John Shields. The equipment includes an Automobile Ambulance Service. The Trustees have received several subscriptions of \$25,000 and \$50,000 each. They acknowledge with equal appreciation the many subscriptions received for smaller sums.

One of the early acts of the first administration of the Honourable the Premier, who is present to-day, was the grant of \$300,000 on behalf of the University of Toronto to the new Hospital establishment, and about the same time the City made its initial grant of \$200,000. These gifts made possible the development which has found its completion in the Hospital buildings now opened.

The Trustees desire to acknowledge kind and patient treatment from all classes in the community. His Excellency Lord Grey came from Ottawa to lay the Corner Stone, and His Honour the Lieutenant-Governor has been pleased to declare the buildings formally opened. We are indebted to the Press for friendly support; to successive Mayors, Controllers, and members of the City Council for uniformly favorable hearing, and to the Government of the Province for unfailing appreciation of the work we have sought to perform. This great group of buildings, simple and efficient, which you are about to inspect, will bear their own testimony to the judgment and skill of the Architects, Messrs. Darling & Pearson. Our thanks are gratefully expressed to the men and women from many parts of the world, who have aided the Architects and the Trustees by experienced counsel gratuitously given. We are under obligation to the efficient body of Contractors who have constructed and equipped the buildings, and to the Foremen and work-people who directed and carried on the operations. We have had no disputes with any one of them, and have been without a serious accident during the whole period of construction. The Trustees who have been chiefly concerned express grateful appreciation for the unusual services of Mr. George Richards, the Clerk of Works, and for the unceasing diligence of the capable men and women who, as officers of the Hospital, have had the almost unbearable burden of double duty in the exacting attention necessary in the old Hospital, and the insistent claim for advice, counsel and services in the new.

From its inception the Toronto General Hospital has been the centre of medical education in the Province, and in its wards were trained the men who were to place Medicine in Upper Canada in the position worthy of a great profession. Close and intimate relationship between a Hospital and the Medical Faculty of a University of high standing is of great service, alike to the patients in the Hospital, the students in attendance, and the greater community outside who will later be served by the men who graduate from the University. The relationship between the Toronto General Hospital and the University of Toronto is of this character, and is of equal value to both Institutions.

The Trustees, up to the present time, have refrained from making a popular appeal for support. They have realized that the aggregate sum required was so large that they must first establish private and public giving upon a scale commensurate with the scale of the enterprise, or they would fail in securing the necessary amount. We are now approaching a period when we will appeal to the citizen body at large for contributions, whether the sum given is \$1.00 or \$10,000.00.

Three weeks ago the Trustees applied themselves to the task of securing the balance of \$800,000 uncovered by subscriptions, which would be standing after crediting the estimated proceeds from the sale of the old Hospital property. We have already secured subscriptions from private citizens amounting to \$300,000, to be applied against this balance, and we are hopeful of further subscriptions for important sums being received within a few days. We have carried the judgment of the Mayor, the Board of Control, and the City Council in our request that a further grant of \$210,000 be made by the City, and by unanimous vote the Council has approved of the request. This grant, added to the previous grants of \$400,000, provides the purchase price of the nine acres upon which the Hospital buildings have been erected. It would seem eminently fair that if private citizens, assisted by the University, construct and equip Hospital buildings costing, exclusive of the site, \$2,850,000, the citizen body, in its corporate capacity, should provide the site upon which the buildings are erected.

The Trustees feel a good work will be worthily finished if the entire cost can be met by subscriptions, for which we now appeal. We ask the co-operation of the public generally to secure this result.

In passing from the old to the new Hospital, the Trustees remember the common obligation of several generations of Trustees and of the citizen body, for the unselfish and efficient attention given by the Physicians and Surgeons, who, during the sixty years of the occupancy of the old buildings, have rendered gratuitous service for the relief of the sick and suffering. We know of no parallel in any field of activity, for the work performed in the public wards of Hospitals the world over, by the professional men who by day and by night, ungrudgingly

serve suffering men and women, without monetary return. The Trustees take advantage of this occasion to express their deep sense of appreciation for the unassuming, sincere and efficient daily attention to duty by the men of this noble profession, who minister to the need of the sick in the wards of the Toronto General Hospital. We also remember with sincere appreciation the honorable service of house-men and nurses in the wards of the old General Hospital, many of whom are here today. We direct attention to the long service of Dr. Charles O'Reilly and of Miss Snively, who for a quarter of a century were in charge of the Hospital and of the Training School respectively. We still benefit by the faithful work of Mr. A. F. Miller, who for thirty-five years has continued to fill the position of Secretary-Treasurer of the Trust, and whose wisdom and foresight have so largely contributed in retaining for the Trust the lands of the Hospital reservation, from which we now secure so excellent an annual return.

How shall we maintain this new Hospital, with its necessarily increased expenditure? In this we shall ask for help from men and women who have prospered, and who will take pleasure in being associated with the Hospital. Besides the revenue received from or on behalf of patients, we are in receipt of ground and house rentals of \$45,000 per year from the portion of the old Hospital reservation, which we still hold. In addition we have fifty gentlemen who, as Honorary Governors, give us \$100.00 each annually. We will ask that this fifty be increased by three hundred new names (of men or women) which will add \$30,000 yearly to our revenue, and will, we hope, establish the additional sum required to enable the Trustees to meet the annual charges.

